2025 Annual Accountability Report

SC Confederate Relic Room and Military Museum

Agency Code: H960

Table of Contents

Agency's Discussion and Analysis 1

Agency Organization Chart 11

Reorganization and Compliance 12

Strategic Plan Results 16

Strategic Plan Development 20

Budget Data 24

Legal Data 25

Services Data.....26

Partnerships Data.....29

Reports Data 32

Submission Form.....34

AGENCY NAME:	SC Confederate Relic Room and Military Museum		
AGENCY CODE:	H960	SECTION:	030

AGENCY'S DISCUSSION AND ANALYSIS

PART 1 – STATUS OF MUSEUM IN FY25

The first half of FY25 was challenging for the South Carolina Confederate Relic Room and Military Museum. Following two years of record-breaking attendance, the Museum was closed to the public for more than five months due to construction and roof replacement in the entrance Atrium. (**See Appendix 1**) This dramatically reduced visitation and led the Museum to initiate off-site programs to continue the educational outreach which is one of the highest priorities of its mission. A positive result of this was that even after the Museum reopened, the off-site venues remained popular for programs. An unanticipated negative result of the construction of the new roof was a series of floods from uncontrolled rain ingress that necessitated major repairs and carpet replacement in the Museum's lobby.

The closure of the Museum deliberately coincided with the Collections Storage Project to upgrade the storage furniture using State-appropriated funds. This necessitated reallocating the program space normally used for meetings and classes as temporary storage for the Collection for a full year while the new cabinets were being installed. Staffing issues arose during the project as both full-time Collections management staff were out on overlapping maternity leaves. Early in the Collections rehousing, another flood from a broken sprinkler riser above the Collections office caused a great deal of damage and loss of office equipment and furniture, and damage to some artifacts. Despite these setbacks, the Collections Storage Project successfully progressed and was nearly complete by the end of FY25, only a couple of months behind schedule.

Following the reopening of the Museum to the public in December of 2024, the staff resumed aggressively promoting the Museum through special programs and tours. This successfully brought attendance back to levels comparable to the corresponding

months of preceding years. The extension of the Museum's most popular exhibit, *A War With No Front Lines: SC and the Vietnam War 1965-1973*, through the rest of the Fiscal Year and on into FY26 was a large factor in attracting visitors, and the Vietnam War was the topic of many of the off-site lectures produced by the Museum at both the Richand County Library and the Lexington County Library, which were very positively received.

Part 2 – Overview of FY25 Museum Operation

I. Museum Exhibits

A. A War with No Front Lines: SC and the Vietnam War, 1965 – 1973

The years 2015-2023 mark the 50th Anniversary of the Vietnam War, from which 900 South Carolinians never returned. The Museum's major exhibit opened on Veterans Day, November 11, 2022, and has been extended through summer of 2026, partly due to the six-month construction closure, and partly due to its continued popularity. This exhibit features many of the strange and iconic weapons, uniforms, and equipment unique to America's involvement in Vietnam. Digital kiosks provide a timeline of the Vietnam War as well as comprehensive overviews of additional topics and excerpts of oral histories. Recreated environments depict US Marines in urban warfare, Army patrols in the rich Delta of southern South Vietnam, and US troops fighting in the Central Highlands. Topics explored in the exhibit include the key role of helicopters and aircraft, nursing and medicine, the experience of POWs, and the legacy of the war. Over 60 oral interviews with SC Vietnam veterans are incorporated into this exhibit to commemorate their history and service in Vietnam and give voice to their unique stories. A special section commemorates the service of those who died and highlights the stories of Medal of Honor recipients from South Carolina.

B. Travelling Exhibits Produced by the Confederate Relic Room and Military Museum

1. The Twilight of Revolutionaries and the Dawn of Photography

This exhibit featuring 15 Daguerreotypes of Revolutionary War veterans was supported by two grants, one from the SC 250th Commission and one from the SC Humanities Council. The reproduction enlargements of the portraits and the text panels describing the veterans' lives and military service comprise a low-security travelling exhibit which is available through the end of the Semiquincentennial (the 250th anniversary celebration of the Revolutionary War) observances in SC, and is on exhibit at the Sumter Museum through October 2025.

2. The History and Archaeology of Fort Motte

This traveling exhibition examines the 1781 siege of Fort Motte, as well as the excavation of the site and the artifacts uncovered. Fort Motte, in present Calhoun County, South Carolina, was a Revolutionary War British outpost. In May 1781, an American force under Francis Marion and Henry "Lighthorse Harry" Lee laid siege to the fort, and the British garrison of 184 men surrendered after resisting for seven days.

In addition to informational panels, this exhibit features 12 reproduction objects for display, including: an American 6 pounder solid shot cannon ball, a wrought iron arrow head, a British butt plate, canister shot (American), musket balls (American and British), a "Westerwald" stoneware sherd, buttons and a British coin. To enhance the educational impact of the exhibit, there are an additional 14 reproduction objects to use for hands-on educational programming. This exhibit is available through the State Museum's Traveling Exhibition Service and is currently on exhibit at the Morris Center for Lowcountry Heritage.

II. Museum Programs, Series and Education Programs

A. As mentioned previously, the SC Confederate Relic Room and Military Museum's Saturday programs developed into strong attractions:

1. **Toy Soldier Show: November 15** Third year hosting the event. The show was held in the Congaree room. The event had over 160 attendants that day even though the Museum was still closed due to Atrium construction.
2. **Christmas in the Trenches: December 7** Third annual event (was formerly Pearl Harbor Remembrance Day). Had over 300 people in attendance the day after the Museum officially reopened.
3. **Swordfest**: **January 25** Demonstrations, displays, activities, programs: it has developed into our most popular event, and this year had 989 attendees.
4. **Revolutionary War Day**, **March 29** Reenactors, displays, and programs on the era of the Revolutionary War, this annual event had 650 attendees. The museum was awarded grants from the SC 250th Commission to support the activities and speakers and from SC Humanities for publicity and marketing.

B. Tours and School Visits: (FY24 & FY23 attendance on the right):

- 250 School Groups FY24: 210 FY23: 131
- 9066 Students in School Groups FY24: 9954 FY23: 7441
- 12 Summer Camp/Senior/Misc. Groups FY24: 3
- 130 Homeschool Friday attendees FY24: 426 FY23: 613
- Individual visits by Home School families: 200
- 69 JROTC/Scout/Cadet groups FY24:106 FY23: 418

C. Noon Debrief: This free program held on Fridays at noon features live historical presentations from experts and includes some who were participants in the events

they spoke about. This year's topics covered subjects from the Revolutionary War, through the 21st century. Many lectures were on the Vietnam War, corresponding with material in the Vietnam exhibit. Other talks highlighted the Civil War, WWI and WWII. Over 400 people attended live while the filmed speakers garnered 498 additional viewers on the museum's Facebook page and YouTube channel. Because the Collection Storage Project was occupying the Education Room, the Noon Debrief lectures were held at Richland Library's Main branch and Lexington Library's Cayce branch. These programs have proven to be so popular that both libraries have requested that they continue in FY26.

D. Outreach Programs – The Education Curator (54), History Curator (1) and Executive Director (2) conducted 57 off site programs, lectures, and events throughout SC to civic groups, school groups and heritage organizations reaching 3,403 people to promote the museum and its programs.

E. Homeschool Friday – Because of the construction closure during the fall semester and the unavailability of the Education Room during the spring semester, the Education Department developed alternate Homeschool Friday programs. Three off-site sessions drew 55 attendees and three "themed tours" in the Galleries attracted 75 attendees.

III. Collections

A. Reduced staffing: In FY25, The SC Confederate Relic Room & Military Museum Collections Department dealt with the extended absences of the Curator of Exhibits and Collections and the Registrar who were both on maternity leave during the winter and spring. One new part-time Collections employee joined the current group of 3 Clerical part-timers, who were not needed at the Front Desk during the construction closure months, to maintain the function of the Department. There

were 11 new lots accessioned. There were 56 individual objects added to the Museum's Permanent Collection.

B. Conservation: Five artifacts (two uniforms - coats and trousers, one shell jacket) were returned from professional conservation studios.

C. **Storage Project:** The staff continued the process of inventorying and moving the entire collection out of Main Storage and into secure crates in a secondary location**.** The new cabinets were delivered and installed by Patterson Pope at the end of October. Movement of the collection back into storage began in earnest mid-November 2024 and was completed at the end of June 2025. An updated inventory with all the new home locations is being compiled.

IV. Miscellaneous

A. Several staff represented the Museum at professional association conferences and symposia.

B. Forty-six Research Requests were completed by Museum staff for state agencies, researchers, and the public seeking historical information.

C. Museum staff generated material that resulted in reaching 195,372 people on the Museum Facebook site.

D. The Museum has 333 subscribers to our YouTube channel.

E. Over 4,000 museum brochures were distributed to statewide highway welcome centers and local venues.

Part 3 – Museum's Strategic Plan

Since Spring of FY21, the Museum's Executive Director began has been working on strategic planning with the input of Voight Shealy, the outgoing Chairman of the *South Carolina Confederate Relic Room and Military Museum Commission,* the Museum's governing board. The purpose has been to update the 2019 Strategic Plan that was developed in the first half of FY20 and reviewed by the *American Alliance of Museums* to earn National Reaccreditation for the first time since 2004. Because only fifteen of approximately 125 museums in South Carolina have earned national accreditation through a rigorous two-to-three-year examination and evaluation, it is important that the SC Confederate Relic Room and Military Museum maintains that accreditation as proof of excellence of operation.

The Museum earned accreditation for the fourth time (1977, 1986, 2004, and 2020) on February 28, 2020. Since earning reaccreditation in FY20, the Museum has continually sought to refine its submitted AAM Strategic Plan through the Accountability Report process, completing and then reducing more Strategies and Performance Measures through completion of targeted measures, while adding new- but fewer- Strategies and Measures, as defined by shifting parameters and external pressures.

Our primary goals have remained consistent:

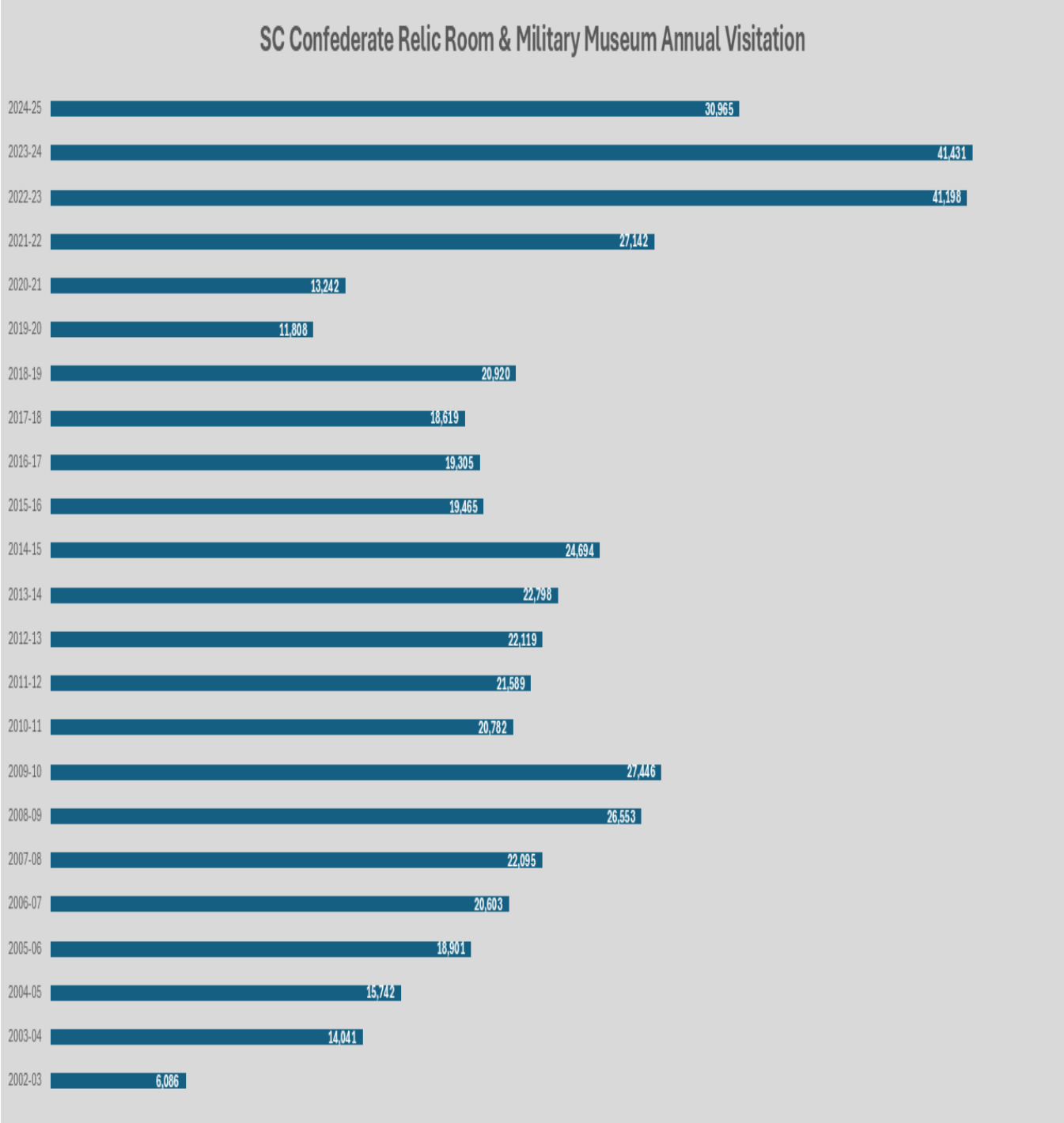
1) To continue to grow and diversify Attendance.
2) To continue to grow the Museum's Budget
    a) through Appropriation Increases to keep up with inflation and to maintain a highly trained, experienced, and motivated staff.
    b) through Donations, Membership, and the Museum's Foundation, the *Palmetto State Military History Foundation*

3) To strengthen the Museum's Collection so that it remains the best, most expansive collection of South Carolina military material culture, first assembled in 1896, and doubled in size in the last 24 years, to roughly 7,500 artifacts.
4) To use the Collection to increase the scholarly reputation of the Museum as reflected through publications, exhibits, and programs for South Carolina citizens and people visiting Columbia and our State.
5) To ensure the Museum adapts to its current era, grows and diversifies its audience, to survive and prosper throughout the 21st Century.
6) To continue to move forward with discussions on changing the name of the Museum to allow for corporate fundraising and continue to increase attendance and revenue.
7) To make a priority of expansion of the Museum's physical footprint; to increase storage, exhibits, and marketable and effective program space.

The Museum's *Strategic Plan Development For Next Annual Accountability Report* reflects these goals and the strategies to achieve them.

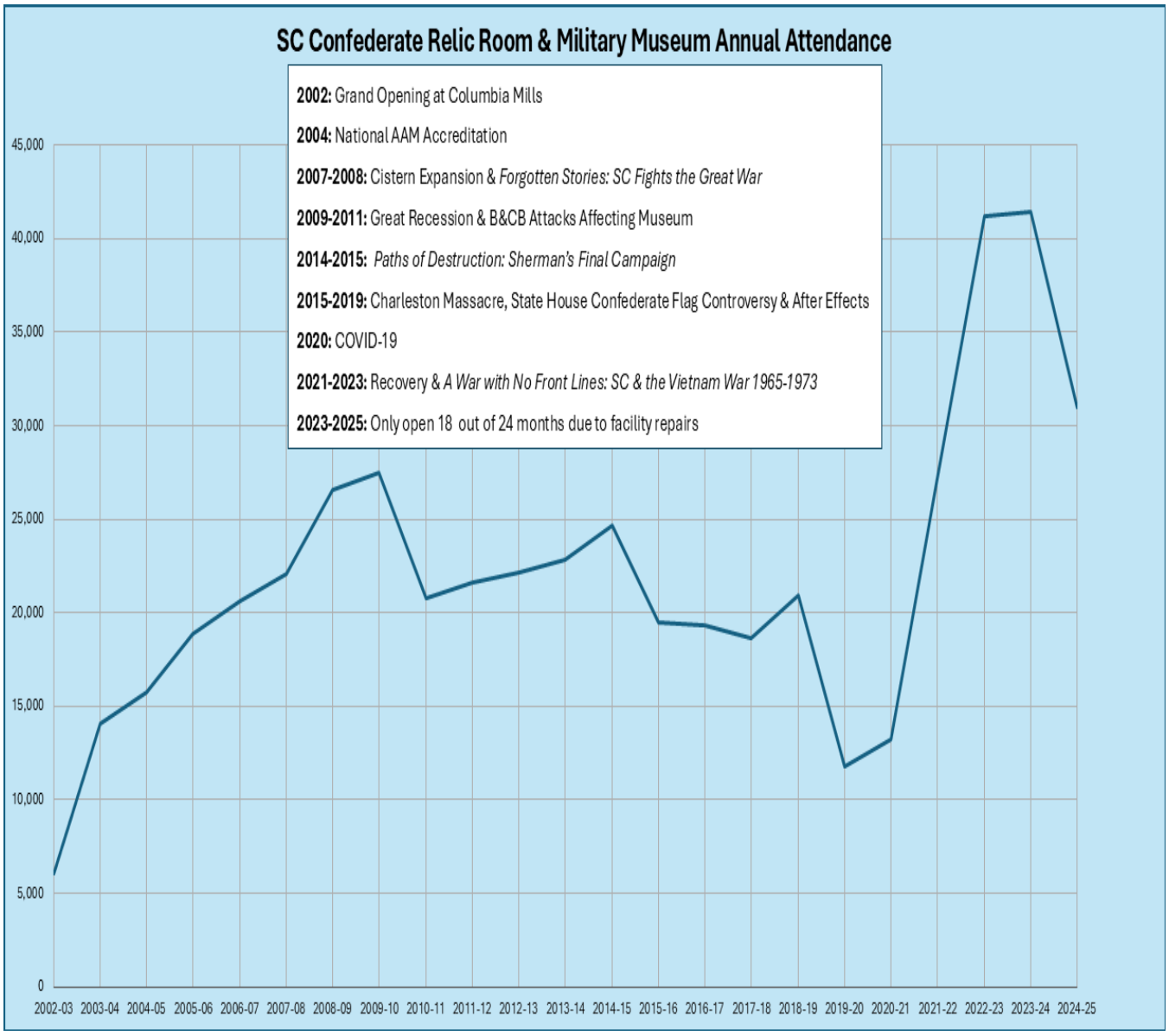
AGENCY NAME:	SC Confederate Relic Room and Military Museum		
AGENCY CODE:	H960	SECTION:	030

APPENDIX 1 – Visitation chart



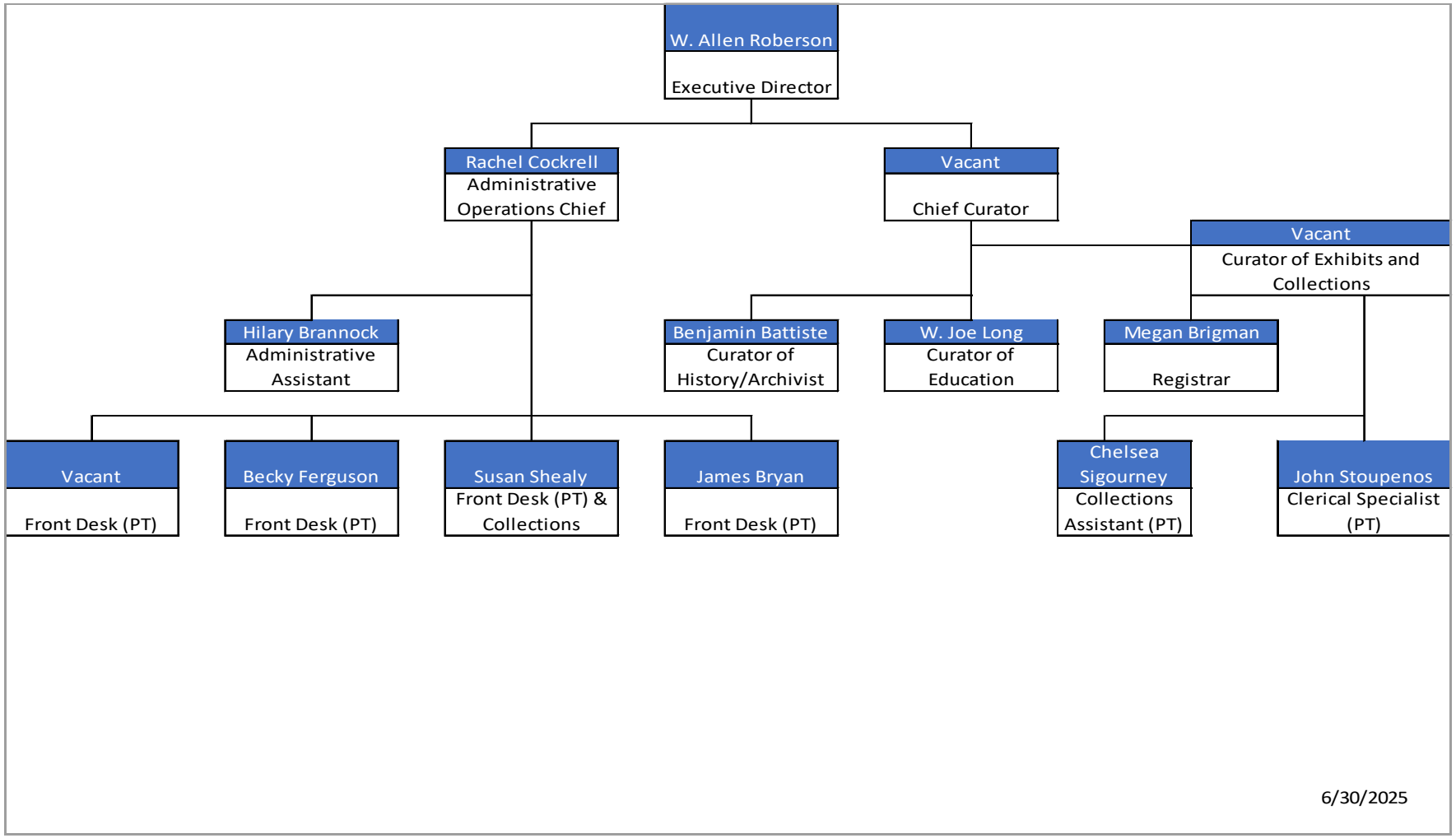
AGENCY NAME:	SC Confederate Relic Room and Military Museum		
AGENCY CODE:	H960	SECTION:	030

Visitation Graph



AGENCY NAME:	SC Confederate Relic Room and Military Museum		
AGENCY CODE:	H960	SECTION:	030

AGENCY ORGANIZATIONAL CHART



2025

Reorganization and Compliance

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Primary Contact

First Name	Last Name	Role/Title	Email Address	Phone
Rachel	Cockrell	Administrative Operations Chief	rcockre@crr.sc.gov	803-737-8020

Secondary Contact

First Name	Last Name	Role/Title	Email Address	Phone
Allen	Roberson	Executive Director	arobers@crr.sc.gov	803-737-8096

Agency Mission	Adopted in:	2019

The South Carolina Confederate Relic Room and Military Museum connects people to the distinguished martial heritage of South Carolina where soldiers and civilians willingly sacrificed their lives and fortunes for liberty, home, state, and country.

Agency Vision	Adopted in:	2019

Through collecting and interpreting the State's military history, we strive to engage the public in a conversation about South Carolina's history in its social and cultural contexts, to foster an understanding of the past and how it relates to the present, and encourage critical thinking about the future.

Recommendations for reorganization requiring legislative change:

Upon recommendation of the South Carolina Confederate Relic Room and Military Museum Commission, amend SECTION 60-17-30. Removal or disposition of artifacts in permanent collection. / No artifacts owned by the State in the permanent collections of the South Carolina Confederate Relic Room and Military Museum may be permanently removed or disposed of except by a Concurrent Resolution of the General Assembly. / HISTORY: 2014 Act No. 121 (S.22), Pt VI, § 17.A, eff July 1, 2015. "... except by a unanimous vote of the South Carolina Confederate Relic Room and Military Museum Commission after a complete deaccessioning process."

Agency intentions for other major reorganization to divisions, departments, or programs to allow the agency to operate more effectively and efficiently in the succeeding fiscal year:

None

Significant events related to the agency that occurred in FY2025

Description of Event	Start	End	Agency Measures Impacted	Other Impacts

Closure of Museum due to construction of new roof in entrance Atrium from June through early December of 2024.	July	December	Revitalize Lunch and Learn Program to regain support base and increase attendance and membership.	
Closure of Museum due to construction of new roof in entrance Atrium from June through early December of 2024.	July	December	Survey visitors and program attendees as much as practical	
Closure of Museum due to construction of new roof in entrance Atrium from June through early December of 2024.	July	December	Use expansion and new programming facilities as an opportunity to change the Museum's name.	
Closure of Museum due to construction of new roof in entrance Atrium from June through early December of 2024.	July	December	Use Vietnam exhibit as a catalyst to grow membership program.	
Closure of Museum due to construction of new roof in entrance Atrium from June through early December of 2024.	July	December	Work with the SC State Museum director to continue expansion into currently shared spaces	
Flooding caused by Atrium roof work and ruptured sprinkler riser	July	September	Continue conservation initiative for SC uniform collection.	
Flooding caused by Atrium roof work and ruptured sprinkler riser	July	September	Digitize Collections records	

Flooding caused by Atrium roof work and ruptured sprinkler riser	July	September	Create work plan, move collections, and undertake renovation.	
Illness of Executive Director	July	June	Engage and solicit opinions and support for possible Museum name change.	
Illness of Executive Director	July	June	Use expansion and new programming facilities as an opportunity to change the Museum's name.	
Illness of Executive Director	July	June	Use new name of the Museum to enhance and broaden corporate fundraising	
Illness of Executive Director	July	June	Elevate the status and role of the Foundation within the operation of the Museum and continue to grow Foundation Board.	
Illness of Executive Director	July	June	Diversify Foundation board membership with attention to professional expertise, military knowledge, race, gender, age, socioeconomic background, etc.	
Illness of Executive Director	July	June	Place the membership program under the Foundation and enhance its attractiveness by introducing new benefits to members.	

Illness of Executive Director	July	June	Work with the SC State Museum director to continue expansion into currently shared spaces	
Maternity leaves of both Collections staff	November	March	Continue conservation initiative for SC uniform collection.	
Maternity leaves of both Collections staff	November	March	Digitize Collections records	
Maternity leaves of both Collections staff	November	March	Create work plan, move collections, and undertake renovation.	
Is the agency in compliance with S.C. Code Ann. § 2-1-220, which requires submission of certain reports to the Legislative Services Agency for publication online and the State Library? (See also S.C. Code Ann. § 60-2-20).				Yes
Reason agency is out of compliance: (if applicable)				
Is the agency in compliance with various requirements to transfer its records, including electronic ones, to the Department of Archives and History? See the Public Records Act (S.C. Code Ann. § 30-1-10 through 30-1-180) and the South Carolina Uniform Electronic Transactions Act (S.C. Code Ann. § 26-6-10 through 26-10-210).				Yes
Does the law allow the agency to promulgate regulations?				No
Law number(s) which gives the agency the authority to promulgate regulations:				
Has the agency promulgated any regulations?				No
Is the agency in compliance with S.C. Code Ann. § 1-23-120 (J), which requires an agency to conduct a formal review of its regulations every five years?				Yes
(End of Reorganization and Compliance Section)				

FY2025

Strategic Plan Results

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Goal 1	Successfully connect patrons to the martial history of South Carolina
Goal 2	Maintain and grow the staff's use of focused collecting and scholarly interpretation to engage the public in meaningful conversations
Goal 3	Enhance the standing of the Museum within its broader community
Goal 4	Solidify the Museum's longevity through diversification and growth of its financial resources
Goal 5	Achieve optimal physical environment for the museum

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
1.1	**Grow and diversify attendance by marketing the museum and its programs to both existing and newly targeted audiences**									**State Objective:**	**Education, Training, and Human Development**			
1.1.1	Collect and evaluate visitor demographic data to better understand the Museum's audience.	60%	100%	Complete	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Survey results	Survey	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.1.2	Continue development and implementation of Saturday Programs to drive weekend visitation and revenue.	60%	100%	Complete	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.1.3	Revitalize Lunch and Learn Program to regain support base and increase attendance and membership.	30%	45%	Equal to or greater than	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.2	**Ensure that access to the Museum, tours, programs, and special events fits the needs of its audience**									**State Objective:**	**Education, Training, and Human Development**			
1.2.1	Survey visitors and program attendees as much as practical	33%	66%	Maintain range	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Survey results	Visitor records	Museum programs and exhibits convey intended educational content to visitors.	Visitors to the Museum.	0113.000000.000	
2.1	**Review Collections policies, strategies and planning, relative to mission, policies, conservation, and physical space limitations**									**State Objective:**	**Education, Training, and Human Development**			
2.1.1	Continue conservation initiative for SC uniform collection.	85%	100%	Complete	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	
2.1.2	Digitize Collections records	60%	100%	Equal to or less than	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	Staff shortages resulting from maternity leaves of primary Collections staff.

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
2.1.3	Digitize Archival records and create effective finding aid.	15%	50%	Maintain range	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	
2.2	**Evaluate and solidify exhibitions with an eye toward inclusion, well-researched content, and public interest**									**State Objective:**	**Education, Training, and Human Development**			
2.2.1	Use exhibitions to proactively reach out to appropriate and diverse community groups.	90%	100%	Complete	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Presentation schedule	Staff Calendars	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
2.3	**Open "SC in the Vietnam War" major exhibition.**									**State Objective:**	**Education, Training, and Human Development**			
2.3.1	Develop and present Vietnam-centered educational programming.	80%	100%	Complete	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Programming schedule	Calendar	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
3.1	**Address the issue of the current name of the Museum and gauge public reaction to the word "Confederate" in relationship to shifting public views on the Civil War**									**State Objective:**	**Government and Citizens**			
3.1.1	Engage and solicit opinions and support for possible Museum name change.	50%	100%	Equal to or less than	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Surveys and other feedback	Director's records	Evaluate reactions to specific examples of potential new Museum names.	Museum staff, governance, and supporters	0113.000000.000	Director's absences due to Illness limited opportunities to accomplish target.
3.1.2	Use expansion and new programming facilities as an opportunity to change the Museum's name.	0%	50%	Maintain range	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Legislative action	Code of Laws	Public perception of the Museum is improved.	Citizens of the State.	0113.000000.000	
3.1.3	Use new name of the Museum to enhance and broaden corporate fundraising	0%	50%	Equal to or less than	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Staff records	Staff records	Museum operation and reputation is enhanced.	Citizens of the State.	0113.000000.000	Director's absences due to Illness limited opportunities to accomplish target.
3.2	**Raise general public awareness of the Museum through a professional marketing plan**									**State Objective:**	**Government and Citizens**			
3.2.1	Establish partnership with new Governor's Office of Veteran's Affairs	75%	100%	Equal to or less than	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Calendar	Increased outreach to underserved audiences.	Veterans in South Carolina	0113.000000.000	Director's absences due to Illness limited opportunities to accomplish target.
3.3	**Further lift the academic standing of the Museum and staff**									**State Objective:**	**Government and Citizens**			
3.3.1	Continue to emphasize staff authoring texts for national and regional historical publications.	80%	100%	Complete	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	Scholarly engagement.	Staff of the Museum.	0113.000000.000	

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
3.3.2	Augment Curatorial workforce by hiring a Chief Curator	75%	100%	Equal to or less than	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	More efficient management.	Staff of the Museum.	0113.000000.000	Chief Curator hiring process delayed by poor candidate pool.
3.3.3	Augment corporate fundraising ability of the Museum by hiring a Development Director	0%	33%	Maintain range	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Staff records	Staff records	Increased fundraising for Museum programming.	Staff of the Museum.	0113.000000.000	
3.3.4	Identify weaknesses in Museum's collection and seek opportunities to strengthen and grow collection of SC material culture	33%	66%	Equal to or greater than	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	SC material culture is preserved.	Citizens of the State.	0113.000000.000	
4.1	**Work with the Museum's Foundation to create and initiate a plan for growth of revenue and diversification of funding sources**									**State Objective:**	**Public Infrastructure and Economic Development**			
4.1.1	Elevate the status and role of the Foundation within the operation of the Museum and continue to grow Foundation Board.	25%	50%	Equal to or less than	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	Director's absences due to Illness limited opportunities to accomplish target.
4.1.2	Diversify Foundation board membership with attention to professional expertise, military knowledge, race, gender, age, socioeconomic background, etc.	25%	50%	Equal to or less than	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increase diversity and memberships	Palmetto State Military History Foundation.	0113.000000.000	Director's absences due to Illness limited opportunities to accomplish target.
4.1.3	Place the membership program under the Foundation and enhance its attractiveness by introducing new benefits to members.	30%	60%	Equal to or less than	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased attractiveness and benefits of membership.	Palmetto State Military History Foundation and Museum members.	0113.000000.000	Director's absences due to Illness limited opportunities to accomplish target.
4.1.4	Use Vietnam exhibit as a catalyst to grow membership program.	45%	100%	Maintain range	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Donations	Expand knowledge base of Museum member group.	Target group pf potential Museum visitors.	0113.000000.000	Vietnam exhibit closure extended so associated programs are continuing.
4.2	**Ensure that recurring funding grows relative to inflation and the Museum's needs.**									**State Objective:**	**Public Infrastructure and Economic Development**			

Perf. Measure Number	Description	Base	Target	Actual	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
4.2.1	Provide funding to hire and maintain a highly trained expert staff.	50%	100%	Complete	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Personnel records	Professionalism of the staff is increased.	Staff of the Museum.	0113.000000.000	
4.2.2	Plan increases to Museum's operating budget and annual appropriation so they are sufficient to offset inflation and rising expenses.	33%	66%	Maintain range	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	
5.1	**Address the current spatial crisis of the Museum site for collections**									**State Objective:**	**Public Infrastructure and Economic Development**			
5.1.1	Create work plan, move collections, and undertake renovation.	80%	100%	Complete	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Plan of action	Registrar, Ops Chief	Completion of Collections Storage Improvement project.	Staff of the Museum.	0113.000000.000	
5.2	**Strategize solutions to ongoing spatial needs across all Museum functions**									**State Objective:**	**Public Infrastructure and Economic Development**			
5.2.1	With Foundation, develop strategies for raising additional funding	25%	50%	Maintain range	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Foundation, Director's records	Revenue	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	
5.2.2	Work with the SC State Museum director to continue expansion into currently shared spaces	75%	100%	Equal to or less than	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Plans and proposals	Additional space for programming, exhibits, and secure Collection storage.	Staff of the Museum.	0113.000000.000	Director's absences due to Illness limited opportunities to accomplish target.
5.2.3	Acquire funding for feasibility study to expand into existing space above the SC Confederate Relic Room and Military Museum	0%	100%	Complete	Percent complete	Complete	State Fiscal Year	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	
5.2.4	Acquire funding for expansion into existing space above the SC Confederate Relic Room and Military Museum	0%	50%	Maintain range	Percent complete	Complete	State Fiscal Year	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	

FY2026

Strategic Plan Development

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Goal 1 Successfully connect patrons to the martial history of South Carolina

Goal 2 Maintain and grow the staff's use of focused collecting and scholarly interpretation to engage the public in meaningful conversations

Goal 3 Enhance the standing of the Museum within its broader community

Goal 4 Solidify the Museum's longevity through diversification and growth of its financial resources

Goal 5 Achieve optimal physical environment for the museum

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
1.1	**Grow and diversify attendance by marketing the museum and its programs to both existing and newly targeted audiences**								**State Objective: Education, Training, and Human Development**				
1.1.1	Revitalize Lunch and Learn Program to regain support base and increase attendance and membership.	45%	60%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.1.2	Continue development and implementation of Saturday Programs to drive weekend visitation and revenue.	0%	33%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Visitor encounters	Visitation counts	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
1.2	**Ensure that access to the Museum, tours, programs, and special events fits the needs of its audience**								**State Objective: Education, Training, and Human Development**				
1.2.1	Survey visitors and program attendees as much as practical	66%	100%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Survey results	Visitor records	Museum programs and exhibits convey intended educational content to visitors.	Visitors to the Museum.	0113.000000.000	
2.1	**Review Collections policies, strategies and planning, relative to mission, policies, conservation, and physical space limitations**								**State Objective: Education, Training, and Human Development**				
2.1.1	Digitize Archival records and create effective finding aid.	50%	75%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	
2.1.2	Continue conservation initiative for SC uniform collection.	0%	33%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	conservation contracts	Registrar records	Museum and State as the owner of the Collection must preserve important objects for the education of its citizens.	Citizens of the State.	9824.010000X000	
2.2	**Open "SC in the Vietnam War" major exhibition.**								**State Objective: Education, Training, and Human Development**				
2.2.1	Develop and present Vietnam-centered educational programming.	80%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Programming schedule	Calendar	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
2.3	**Plan and open exhibit on the Revolutionary War in SC and attending programs.**								**State Objective: Education, Training, and Human Development**				

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
2.3.1	Develop plan for exhibit content and design.	0%	33%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Programming schedule	Calendar	Introduce new audiences to SC Military History.	Visitors to the Museum.	0113.000000.000	
3.1	**Address the issue of the current name of the Museum and gauge public reaction to the word "Confederate" in relationship to shifting public views on the Civil War**								**State Objective:**	**Government and Citizens**			
3.1.1	Engage and solicit opinions and support for possible Museum name change.	50%	100%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Surveys and other feedback	Director's records	Evaluate reactions to specific examples of potential new Museum names.	Museum staff, governance, and supporters	0113.000000.000	
3.1.2	Use expansion and new programming facilities as an opportunity to change the Museum's name.	33%	66%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Legislative action	Code of Laws	Public perception of the Museum is improved.	Citizens of the State.	0113.000000.000	
3.1.3	Use new name of the Museum to enhance and broaden corporate fundraising	0%	50%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Staff records	Staff records	Museum operation and reputation is enhanced.	Citizens of the State.	0113.000000.000	
3.2	**Raise general public awareness of the Museum through a professional marketing plan**								**State Objective:**	**Government and Citizens**			
3.2.1	Establish partnership with new Governor's Office of Veteran's Affairs	75%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Calendar	Increased outreach to underserved audiences.	Veterans in South Carolina	0113.000000.000	
3.3	**Further lift the academic standing of the Museum and staff**								**State Objective:**	**Government and Citizens**			
3.3.1	Augment Curatorial workforce by hiring a Chief Curator	75%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	More efficient management.	Staff of the Museum.	0113.000000.000	
3.3.2	Augment corporate fundraising ability of the Museum by hiring a Development Director	0%	33%	Percent complete	Complete	State fiscal year	Percent complete as determined by the agency.	Staff records	Staff records	Increased fundraising for Museum programming.	Staff of the Museum.	0113.000000.000	
3.3.3	Identify weaknesses in Museum's collection and seek opportunities to strengthen and grow collection of SC material culture	66%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	SC material culture is preserved.	Citizens of the State.	0113.000000.000	

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
3.3.4	Continue to emphasize staff authoring texts for national and regional historical publications.	0%	33%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Staff records	Scholarly engagement.	Staff of the Museum.	0113.000000.000	
4.1	**Work with the Museum's Foundation to create and initiate a plan for growth of revenue and diversification of funding sources**								**State Objective:**	**Public Infrastructure and Economic Development**			
4.1.1	Elevate the status and role of the Foundation within the operation of the Museum and continue to grow Foundation Board.	25%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	
4.1.2	Diversify Foundation board membership with attention to professional expertise, military knowledge, race, gender, age, socioeconomic background, etc.	25%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increase diversity and memberships	Palmetto State Military History Foundation.	0113.000000.000	
4.1.3	Place the membership program under the Foundation and enhance its attractiveness by introducing new benefits to members.	30%	60%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Membership records	Foundation records	Increased attractiveness and benefits of membership.	Palmetto State Military History Foundation and Museum members.	0113.000000.000	
4.1.4	Use Vietnam exhibit as a catalyst to grow membership program.	75%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Staff records	Donations	Expand knowledge base of Museum member group.	Target group pf potential Museum visitors.	0113.000000.000	
4.2	**Ensure that recurring funding grows relative to inflation and the Museum's needs.**								**State Objective:**	**Public Infrastructure and Economic Development**			
4.2.1	Plan increases to Museum's operating budget and annual appropriation so they are sufficient to offset inflation and rising expenses.	66%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	
4.2.2	Increase staff salaries to enhance Recruitment and Retention of high-quality Museum professionals.	0%	50%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	
5.1	**Strategize solutions to ongoing spatial needs across all Museum functions**								**State Objective:**	**Public Infrastructure and Economic Development**			

Perf. Measure Number	Description	Base	Target	Value Type	Desired Outcome	Time Applicable	Calculation Method	Data Source	Data Location	Stakeholder Need Satisfied	Primary Stakeholder	State Funded Program Number Responsible	Notes
5.1.1	With Foundation, develop strategies for raising additional funding	50%	75%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Foundation, Director's records	Revenue	Increased activity and involvement of the Foundation in support of the functions of the Museum.	Palmetto State Military History Foundation.	0113.000000.000	
5.1.2	Work with the SC State Museum director to continue expansion into currently shared spaces	75%	100%	Percent Complete	Complete	State Fiscal Year (July 1 - June 30).	Percent complete as determined by the agency.	Director's records	Plans and proposals	Additional space for programming, exhibits, and secure Collection storage.	Staff of the Museum.	0113.000000.000	
5.1.3	Acquire funding for expansion into existing space above the SC Confederate Relic Room and Military Museum	25%	50%	Percent complete	Complete	State Fiscal Year	Percent complete as determined by the agency.	Director's records	Budget records	Museum operation and reputation is enhanced.	Staff of the Museum.	0113.000000.000	

2025

Budget Data

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

State Funded Program No.	State Funded Program Title	Description of State Funded Program	(Actual) General	(Actual) Other	(Actual) Federal	(Actual) Total	(Projected) General	(Projected) Other	(Projected) Federal	(Projected) Total
0113.000000.000	Confederate Relic Room & Military Museum	Operations of the state's military history museum.	$ 927,164.00	$ 145,072.00	$ -	$ 1,072,236.00	$ 1,080,290.00	$ -	$ -	$ 1,080,290.00
0118.050000X000	Southern Maritime Collection	Management of the Collection on behalf of the state.	$ 9,781.00	$ -	$ -	$ 9,781.00	$ 11,000.00	$ -	$ -	$ 11,000.00
9500.050000.000	State Employer Contributions	Salaries and benefits for Museum employees.	$ 138,560.00	$ -	$ -	$ 138,560.00	$ 181,000.00	$ -	$ -	$ 181,000.00
9801.460000X000	Maritime Collection Maintenance & Security	Management of the Collection on behalf of the state.	$ 107.89	$ -	$ -	$ 107.89	$ -	$ 21.84	$ -	$ 21.84
9824.010000X000	Uniform Collection	Conservation costs of Civil War uniforms in the Permanent Collection.	$ 54,175.32	$ -	$ -	$ 54,175.32	$ 6,595.94	$ -	$ -	$ 6,595.94

2025

Legal Data

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Law number	Jurisdiction	Type	Description	Purpose the law serves:	Notes:	Changes made during FY2025
60-17-10	State	Statute	Establishes the SC Confederate Relic Room & Military Museum Commission, the number of Commissioners, their terms, and whom should appoint them (Governor of SC, President Pro Tempore of the Senate, Speaker of the House of Representatives) and any organizations that the Commissioners should represent.	Not related to agency deliverable		No Change
60-17-20	State	Statute	SC Confederate Relic Room & Military Museum is authorized to supplement its state appropriations with revenue from fees and donations and expend the revenue on the museum's operations and for the acquisition, restoration, preservation, and display of its collection.	Not related to agency deliverable		No Change
60-70-40	State	Statute	The Director of the South Carolina Confederate Relic Room and Military Museum must be selected by the South Carolina Confederate Relic Room and Military Museum Commission after consultation with the South Carolina Division Commander of the Sons of the Confederate Veterans and the President of the South Carolina Chapter of the United Daughters of the Confederacy. The director shall serve at the pleasure of the commission.	Not related to agency deliverable		No Change

2025

Services Data

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2025	Summary of changes to services
Primarily Insures that museum follows State approved procurement, budget, personnel, and public operational policies practices	Department of Administration	Admin	Citizens of the state	Administration	Budgeting, Procurement, Revenue Accountability, Personnel, Janitorial, Mail, Shipping, Space Rentals, Museum Events, Brochure Distribution.	Daily operation of the Museum is hindered.	No Change	
Preserves historically significant archival material culture for the citizens of SC related to SC military history utilizing professional standards, methods, and supplies.	Midlands residents, SC visitors to Columbia, out of state tourists, researchers, and historians	General public		Archival Collections & Research Library	Maintaining historic papers, correspondence, documents, manuscripts and processing new additions to the archival collection, according to American Alliance of Museums' standards. Maintaining the museum's research library and budgeting for new additions. Maintaining the Museum Archives.	Scholarly impact of the Museum is damaged.	No Change	
Preserves historically significant artifactual material culture for the citizens of SC related to SC military history utilizing professional standards, methods, and supplies.	Midlands residents, SC visitors to Columbia, out of state tourists, researchers, and historians	General public		Artifact Collections	Maintaining the Artifact Collection according to AAM standards. Accessioning, cataloging, condition reporting, storing, data entry on all SC historical artifacts added to, or already in the Collection. Conducting 3 year inventory. Conservation treatment. Maintaining artifact storage.	Preservation mission of the Museum is hindered.	No Change	
Supports and provides educational services to SC school children	Private, public, and homeschool students, 3rd grade - college	Students	Families	Education	Recruiting private, public, and home school attendance for tours and programs related to the current exhibits. Also conducting tours for church groups, civic organizations, historical organizations, colleges, Fort Jackson soldiers, and visiting dignitaries.	Educational mission of the Museum is hindered.	No Change	
Supports and meets SC Secondary Education Standards and provides educational entertainment for SC citizens and tourists. Also necessary, in tandem, with programming.	Private, public, and homeschool students, 3rd grade - high school	General public	Students	Exhibits	Conceiving, researching, artifact selection, design, production, and installation of exhibits, which includes writing text panels and artifact labels, selecting images, maps, art, and graphic production. Constructing interactives. Selecting, conserving, and interpreting artifacts to be exhibited, borrowing artifacts, if necessary.	Educational mission of the Museum is hindered.	No Change	
Supplements State Appropriation with Donations to Museum	Older college educated male and females, veterans	Supporters		Foundation	Developing the Foundation as a source of revenue to support the museum's mission. Foundation candidates become members first, and over time express an increasing interest in the museum, and a willingness to monetarily support the museum and enlist others to donate. Potential foundation members must believe in the museum's mission, be vetted, included in museum activities, and cultivated for long-term support of the institution.	Financial stability of the Museum is endangered.	No Change	

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2025	Summary of changes to services
Supplements State Appropriation with Donations to Museum	Sons of Confederate Veterans, Military Order of the Stars and Bars, United Daughters of the Confederacy, DAR, Colonial Dames, 1812 Society, Vietnam Combat Veterans, USS Columbia Association	Interest groups	General public	Fundraising	Appealing to individuals or organizations to support specific museum activities, from conservation or acquisition of artifacts, reception expenses, or for specific infrastructure for the museum operation.	Financial stability of the Museum is endangered.	No Change	
Visitor entry and access and museum security and Admissions and Gift Shop revenue	Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Gift Shop & Admissions Desk	The Admissions Desk is front line for the visiting public, tours or events, staff appointments, maintenance, sales, etc. It is the first line of security for both the Collection and employees, must be staffed at all time during public hours, transfers general phone calls to specific staff members, handles deliveries. The Gift Shop is also controlled from the front admissions desk, and involves sales, ordering and inventory of merchandise, pricing, and merchandise security.	Daily operation of the Museum is hindered.	No Change	
Museum promotion and public accountability	Media and Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Marketing and Public Relations	This includes media relations, press releases, marketing, advertising, social media, web site, etc.	Public perception of the Museum is damaged.	No Change	
Free museum admission, event and program invitation, special tours	Media and Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Membership	The museum has a membership program for individuals, family, and institutional, but due to lack of staffing, it has not grown very rapidly. Currently, the Administrative Assistant handles membership recruitment and schedules and plans events for members with staff assistance.	Support of the Museum is hindered.	No Change	
Maintain museum's physical plant	Department of Administration	Facilities Management		Operations	Includes monitoring the museum's physical plant, coordinating construction, repairs, and building issues with General Services staff and independent contractors, handling building-wide issues with other Columbia Mills tenants (State Museum & other state agencies), maintaining 24 hour security, insuring public safety and comfort, and updating the Standard Operating Procedures.	Daily operation of the Museum is hindered.	No Change	
Military History lectures and programs	Private, public, and homeschool students, 3rd grade - college	Students	General public	Outreach	Outreach involves visiting schools, civic organizations, education providers, historical organizations, to lecture, present programs, and promote the museum and is conducted by the Executive Director, Curator of Education, and Curator of History.	Public perception of the Museum is damaged.	No Change	

Description of Service	Description of Direct Customer	Customer Name	Others Impacted by Service	Division or major organizational unit providing the service.	Description of division or major organizational unit providing the service.	Primary negative impact if service not provided.	Changes made to services during FY2025	Summary of changes to services
Military History lectures and programs	Midlands residents, Columbia visitors and tourists, researchers, historians, and students	General public		Programs	Programs are generally scheduled for lunch times, after hours, or on weekends to attract repeat visitation or promote exhibit openings, books signings, lectures, etc. They can be on site or part of outreach and all staff are involved in programs as much as time allows. Effective programing in conjunction is essential for the museum's growth but demands significant staff time and resources.	Public perception of the Museum is damaged.	No Change	

2025

Partnerships Data

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Non-Governmental Organization	American Heritage Foundation	Attendance, promotion, partnerships	No Change
Non-Governmental Organization	American Legion	Attendance, promotion, partnerships	No Change
Non-Governmental Organization	Black Vietnam Veterans Association	Attendance, promotion, partnerships	No Change
Private Business Organization	Lake Murray Country	Attendance, promotion, partnerships	No Change
Federal Government	Shaw AFB	Attendance, programs, outreach	No Change
Non-Governmental Organization	Veterans of Foreign Wars	Attendance, promotion, partnerships	No Change
Non-Governmental Organization	Vietnam Veterans of America	Attendance, promotion, partnerships	No Change
State Government		Attendance, promotion, partnerships	No Change
Non-Governmental Organization	Sons of Confederate Veterans	Attendance, donations, revenue donations, programs, outreach	No Change
Non-Governmental Organization	United Daughters of the Confederacy	Attendance, programs, outreach	No Change

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
State Government	University of South Carolina	Attendance, graduate assistants, historical research	No Change
Local Government	Columbia Chamber of Commerce	Attendance, promotion, partnerships	No Change
Local Government	Metropolitan Convention Center	Attendance, promotion, partnerships	No Change
Federal Government	Fort Jackson	Attendance, programs, outreach	No Change
Non-Governmental Organization	Military Order of the Stars and Bars	Attendance, donations, revenue donations, programs, outreach	No Change
State Government	Hunley Commission	Oversight of the Southern Maritime Collection, Exhibits	No Change
Non-Governmental Organization	Daughters of the American Revolution	Attendance, donations, revenue donations, programs, outreach	No Change
K-12 Education Institute	SC Public & Private Schools, Home Schools	Attendance, programs, outreach	No Change
Non-Governmental Organization	USS Columbia Association	Attendance, donations, revenue donations, programs, outreach	No Change
Non-Government Organization	SC Combat Veterans	Attendance, programs, outreach	No Change
Non-Government Organization	SC American Revolution Sestercentennial Commission	Funding programs relating to the 250th anniversary of the American Revolution	No Change
State Government	Governor's Office of Veterans Affairs	Attendance, programs, outreach	No Change

Type of Partner Entity	Name of Partner Entity	Description of Partnership	Change to the partnership during the past fiscal year
Federal Government	SC Liaison to Secretary of Defense	Promotes exhibits and programs to US military entities	No Change
State Government	National Guard and SC Military Museum	Coordination and mutual promotion of museum events	No Change

2025

Reports Data

as submitted for the Accountability Report by:

H960 - CONFEDERATE RELIC ROOM & MILITARY MUSEUM

Report Name	Law Number (if applicable)	Summary of information requested in the report	Date of most recent submission DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	Direct access hyperlink or agency contact (if not provided to LSA for posting online)	Changes to this report during the past fiscal year	Explanation why a report wasn't submitted
Agency Accountability Report	§1-1-810	The report "must contain the agency's or department's mission, objectives to accomplish the mission, and performance measures that show the degree to which objectives are being met." Agencies must "identify key program area descriptions and expenditures and link these to key financial and performance results measures."	September 2024	Annually	Governor or Lt. Governor AND Legislative entity or entities	Provided to LSA for posting online	LSA	No Change	
Agreed-Upon Procedures		Financial	June 2024	Annually	South Carolina state agency or agencies	Available on another website	rcockre@crr.sc.gov	Amend	AUP Audit was not conducted by OSA because the previous year's report had no findings and the Collections Storage Project made checking Collection item locations impossible.
Fines and Fees	Proviso 117.73	Fines and fees collected by the agency	August 2023	Annually	Legislative entity or entities	Available on agency's website	crr.sc.gov	No Change	
Gift Shop Audit		Gift Shop inventory	June 2025	Annually	South Carolina state agency or agencies	Electronic copy available upon request	rcockre@crr.sc.gov	No Change	
SC Confederate Relic Room and Military Museum Commission Reports		Various	June 2025	Annually	South Carolina state agency or agencies	Electronic copy available upon request	rcockre@crr.sc.gov	No Change	
Various DOA Budget Reports		Financial	June 2025	Quarterly	South Carolina state agency or agencies	Electronic copy available upon request	rcockre@crr.sc.gov	No Change	

Report Name	Law Number (if applicable)	Summary of information requested in the report	Date of most recent submission DURING the past fiscal year	Reporting Frequency	Type of entity/entities	Method to access the report	Direct access hyperlink or agency contact (if not provided to LSA for posting online)	Changes to this report during the past fiscal year	Explanation why a report wasn't submitted
Various PMO, EPO, DIS reports	Various proviso requirements	IT Planning, Privacy, InfoSec	June 2025	Quarterly	South Carolina state agency or agencies	Electronic copy available upon request	servicedesk@admin.sc.gov	No Change	

AGENCY NAME:	SC Confederate Relic Room and Military Museum		
AGENCY CODE:	H960	SECTION:	030

2025
Accountability Report

SUBMISSION FORM

I have reviewed and approved the data submitted by the agency in the following templates:

- Data Template
  - Reorganization and Compliance
  - FY2025 Strategic Plan Results
  - FY2026 Strategic Plan Development
  - Legal
  - Services
  - Partnerships
  - Report or Review
  - Budget
- Discussion Template
- Organizational Template

I have reviewed and approved the financial report summarizing the agency's budget and actual expenditures, as entered by the agency into the South Carolina Enterprise Information System.

The information submitted is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR *(SIGN AND DATE)*:	**SIGNATURE ON FILE**	**Signature Received:** 09/15/2025
(TYPE/PRINT NAME):	W. Allen Roberson, Executive Director	

BOARD/CMSN CHAIR *(SIGN AND DATE)*:	**SIGNATURE ON FILE**	**Signature Received:** 09/15/2025
(TYPE/PRINT NAME):	T. Leeland Summers, Chairman	